

Message Text

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PAGE 01 STATE 087964
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E.O. 11652:GDS

TAGS: MPOL, NATO

SUBJECT: LONG-TERM DEFENSE PROGRAM

REFS: A. USNATO 3241, DTG 301240Z MAR 78; B. STATE 83566
DTG 312244Z MAR 78

1. MISSION REPORT, ALONG WITH IMSM-152-78, FURNISHES
HELPFUL IDENTIFICATION OF POSSIBLE PERSONNEL IMPORT OF
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PAGE 02 STATE 087964

LTDP, IF ALL PROPOSALS ARE APPROVED.

2. IN REF B, WE EXPRESSED GENERAL VIEWS ON ORGANIZATIONAL
MATTERS IN REGARD TO IMPLEMENTATION OF THE LTDP, STRESSING:

-- THE APPLICABILITY OF THE SINGLE MANAGER CONCEPT TO THE
MARITIME, AIR DEFENSE, C3, AND ELECTRONIC WARFARE PROGRAMS

UNDER APPROPRIATE MNC'S. BY EXTENSION WE WOULD ALSO SEE CONSUMER LOGISTICS PLACED UNDER A SINGLE MANAGER, THE NEW ASYG FOR CONSUMER LOGISTICS, AND RATIONALIZATION OF ARMAMENTS PLANNING (TO INCLUDE STANDARDIZATION AND INTER-OPERABILITY) UNDER ASG DEFENSE SUPPORT AS A SINGLE MANAGER.

-- THAT SOME TASK FORCE RECOMMENDATIONS ON ORGANIZATION AND MANNING MIGHT WELL BE HELD IN ABEYANCE PENDING SUMMIT ENDORSEMENT OF INITIATION OF PROGRAM ACTION AND APPOINTMENT

OF SINGLE MANAGERS IN APPROPRIATE CASES.

-- IMPORTANCE OF THE EWG AND OF A FULL REVIEW OF POSSIBLE PROGRAM CHANGES, WITH RESULTS FORWARDED TO MINISTERS IN EACH CASE.

-- THE VALUE OF A PROGRAM COORDINATION AND ANALYSIS CAPABILITY WITHIN THE OFFICE OF THE DSYG.

3. WE WOULD NOT INSIST ON DESIGNATION OF SINGLE MANAGERS FOR THE REMAINING PROGRAMS - READINESS, REINFORCEMENT AND RESERVE MOBILIZATION. HOWEVER, IF OTHER DELEGATIONS OR THE CHAIRMAN OF THE EWG WERE TO SO SUGGEST, WE WOULD NOT OBJECT AND SEE ADVANTAGES IN HAVING ONE SENIOR NATO INDIVIDUAL AS THE PRIME MONITOR, EXPEDITER, AND NATO CONSCIENCE FOR EACH PROGRAM. THIS CONFIDENTIAL

CONFIDENTIAL

PAGE 03 STATE 087964

WOULD ENSURE BETTER COORDINATION ON A CONTINUING BASIS AND WOULD ALSO CLEARLY FACILITATE THE WORK OF THE EWG IN PREPARING THE FALL AND SPRING REPORTS. BY INFORMAL COUNT, WITHOUT THE DEVICE OF SINGLE MANAGERS FOR READINESS, REINFORCEMENT AND RESERVE MOBILIZATION, THE EWG (THROUGH ITS CHAIRMAN) WILL HAVE TO REQUEST REPORTS FROM AT LEAST MC, DRC, COEC, NJCEC, THE INFRASTRUCTURE COMMITTEE, CNAD, SCEPC, AND SNLC IN PREPARING ITS REPORTS FOR MINISTERS, AND WILL HAVE TO COLLATE THESE SEVERAL VIEWS IN EACH CASE.

4. WE BELIEVE THAT ONLY CERTAIN SELECTED ORGANIZATIONAL, PERSONNEL AND PROCEDURAL MATTERS NEED TO BE SENT FORWARD TO MINISTERS, APART FROM THE NEED FOR CLEAR MINISTERIAL AND SUMMIT ENDORSEMENT OF THE PRINCIPLE THAT PROGRAM PERSONNEL NEEDS SHOULD BE ADDRESSED ON THEIR MERITS THROUGH REGULAR NATO BUDGET MACHINERY, AND NOT BE LIMITED TO THOSE FOR WHICH A TRADEOFF CAN BE ARRANGED. WE BELIEVE THAT PERMREPS SHOULD ACCEPT RESPONSIBILITY FOR FINAL DECISIONS ON STAFFING, ONCE THE SUMMIT ENDORSES THE INITIATION OF PROGRAMS, WITH PERMREP ACTION TAKEN IN DPC OR NAC AS APPROPRIATE. WE RECOGNIZE THAT SYG

WILL PROBABLY INFORM NAC PERMREPS OF MATERIAL GOING FORWARD TO SUMMIT.

5. WE THINK THE EWG SHOULD NOW REVIEW THE RELEVANT PROPOSALS TO THE EXTENT THAT TIME PERMITS SO THAT APPROPRIATE RECOMMENDATIONS CAN BE MADE TO PERMREPS. HOWEVER, THE REPORT TO MINISTERS AND SUMMIT MIGHT WELL INDICATE THAT A GOOD PART OF THE WORK OF REVIEWING PERSONNEL STAFFING REQUIREMENTS REMAINS TO BE COMPLETED. WE WOULD HOPE FOR FIRM RECOMMENDATIONS PRIOR TO THE SUMMIT FOR ESTABLISHMENT OF THE SPECIAL OFFICE FOR

ASSISTANCE TO DEPSECGENERAL, FOR
ESTABLISHMENT OF THE POSITION OF ASYG FOR LOGISTICS,
CONFIDENTIAL

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PAGE 04 STATE 087964

AND FOR ADEQUATE STAFFING FOR C3 AND EW FUNCTIONS AT NATO COMMAND LEVELS.

6. WE BELIEVE THAT IT WOULD BE PREMATURE TO TAKE UP NOW THE LARGER QUESTION OF HOW THE LONG-TERM DEFENSE PROGRAM RELATES TO THE CURRENT NATO DEFENSE PLANNING SYSTEM. MAYBE THERE WILL HAVE TO BE SOME GENERAL STATEMENT ON THIS RELATIONSHIP, WHICH WE SEE AS ESSENTIALLY COMPLEMENTARY, IN THE COVERING MEMORANDUM FORWARDING THE PROGRAM TO MINISTERS SUMMIT. WE WOULD MUCH PREFER AT LEAST A BRIEF PERIOD OF PEACEFUL COEXISTENCE BEFORE ADDRESSING ANY DETAILED QUESTION OF LINKAGE OR AMALGAMATION.

7. COSTING. IN REF B WE RECOMMENDED INSTITUTION OF COSTING AND ANALYSIS CAPABILITIES WITHIN THE OFFICE OF THE DEPUTY SECRETARY GENERAL. WE RECOGNIZE THAT THE SUCCESS OF THIS NEW OFFICE WOULD DEPEND IN PART ON THE WILLINGNESS OF NATIONS EITHER TO SUBMIT COST DATA OR TO CORRECT IS ESTIMATES WHEN PREPARED WITHOUT THE BENEFIT OF INITIAL NATIONAL COST DATA. HOWEVER, IF NATIONS APPROVE THIS ADDITIONAL OFFICE, THEY WOULD BE EXPECTED TO RESPOND TO REASONABLE REQUESTS FOR COST DATA. WE ASSUME THAT COST DATA HELD BY THIS OFFICE WOULD BE AVAILABLE TO OTHER NATO AGENCIES AND TO MEMBER NATIONS, PROBABLY ON A NEED-TO-KNOW BASIS.

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